# Agile Mindset\*

 How to get your team to love and adopt <u>agile methodology</u> so that your team achieves <u>high performance</u>

# Senior Design II Electrical Engineering and Compute Science

This lecture material is adapted from "Cultivating an agile mindset", by Kelly Drozd. Available at https://www.atlassian.com/agile/advantage/agile-mindset, accessed on Feb 23, 2024

## Success in Agile Project Team

- The goal of <u>agile methodology</u> is to shift your team
  - from a fixed set of (waterfall)
     processes
  - to a system that must quickly adapt to customer demands (i.e., <u>delivery of increment</u>)



- Agile Mindset:
  - A thought process that involves understanding, collaborating, learning, and <u>staying flexible to achieve high-performing results</u>.
  - A mindset which embraces change, rather than continuously avoids it.
  - A mindset which allows team members to experience autonomy, freedom, creativity, and innovation.
- How to adopt agile mindset:
  - While there are no specific rules to adopting an agile mindset,
     there are four key pillars that make the process smoother.

#### 1 Respect for All Team Members

- The people on your team are absolutely essential to the success of the organization.
- Working with your team as a collective unit unites everyone with a common vision, purpose, and goal.
- To meet the customer's changing needs and deliver increments, it is critical for everyone on the team to <u>feel safe taking risks</u> and <u>being vulnerable in front of each other</u>.



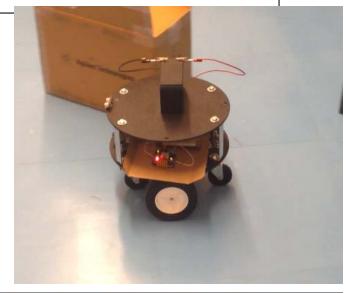
#### – Benefits:

- This mindset creates a <u>positive and safe workplace</u> where everyone is empowered to evolve in their agile practice.
- Team members <u>feel valued and included</u> as part of the process, instead of perceiving themselves as just another cog in the machine.
- Encourages collaborative behavior, admitting mistakes, and encouraging improvement, which contributes to higher performance and delivery of increment.
- Encouraging everyone to work with each other and equally contribute to the 3 project.

- 2 Optimized and sustainable flow ("Increment")
  - An optimized workflow:
    - Implementation of <u>incremental delivery</u>, reduced batch sizes, and continuous improvement.
  - Benefits:
    - Allows your team to maximize value and minimize waste.
    - Can fix an issue as it occurs, rather than at the end of the workflow.
    - helps your team avoid start-stop-start delays and catch defects in the early stages before the product is deployed.
    - consistent responses and fast feedback allow your team to <u>make adjustments</u> accordingly and <u>avoid major delays</u>, and <u>plan for contingency</u>



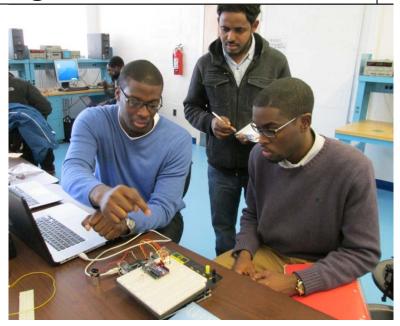
- 3 Encourage team innovation
  - Innovation is the driving force of a team with an agile mindset.
  - Benefits:
    - Allows your team to provide collaborative and constructive feedback, new ideas, and <u>different approaches</u> opens the door to new experimentations
    - Provides <u>autonomy to the team</u>
       <u>members</u>, which leads to innovation and new ideas.
    - provides ample time and space to nurture your <u>team's creativity and</u> <u>ability to think freely</u>.

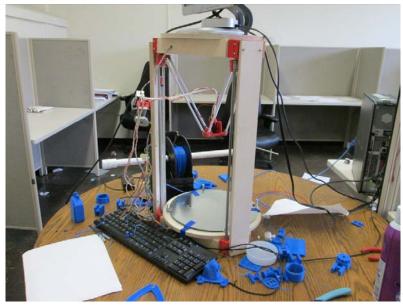




#### 4 Focus on relentless improvement

- Your team should strive to find ways to optimize, problem-solve, reflect, and <u>continuously improve in the</u> process.
- Your team should meet regularly to check in with each other, make adjustments as needed, and ensure all members are still on the same page with the agile mindset.
- Continuous delivery will be successful when your <u>team's feedback and</u> <u>improvements are incorporated into</u> the ongoing process.
- When focusing on relentless improvement, your team should determine the <u>root cause of the</u> <u>problem</u> and work on solutions immediately.





#### Conclusions

- Streamline agile processes, so your team can focus on solving problems and moving forward with ease.
- Continue to improve their agile mindset and practices towards relentless improvement and continuous delivery.



