Agile Project Management

Senior Design II Electrical Engineering and Compute Science

Product Development – Risks

 Busboy robot project → RC car in demonstration







Product Development – Failure Risk

- Start from good solution design
- Unprepared for complexity of solution implementation
- Results: Working separate components, but not working together as a system
- Incomplete product
- Failed delivery (to the customer)
- How would the customer want to check to minimize the risk of not receiving the product?

Waterfall Model

- "Waterfall" Model
 - Give order (or make a contract)
 - Provide all the resources
 - Set the project period and delivery date
 - Wait until the time and expect to receive the product
 - What's the risk of receiving:
 - Promised product
 - Incomplete product
 - No product at all





- "Agile" Model
 - Give order (or make a contract)
 - Set the project period and delivery date
 - Set the intermediate result (milestone)
 - Sub-product 1, sub-product 2, sub-product 3
 - Regular check if sub-products are delivered/completed
 - Provide resources for each completed sub-product
 - What's the risk of receiving:
 - Promised product
 - Incomplete product
 - No product at all







- Advantages
 - Cyclic iterative process
 - Coordinated and organized
 - Value-driven prioritization: important component has to be prioritized for the entire product
 - Continuous incremental <u>delivery</u> and continuous <u>integration</u>
 - On budget, on goal, and on-time delivery



- Agile Workflow
 - <u>Sprint 0</u>: Target a delivery → Divide task into a few small pieces
 - <u>Sprint 1</u>: A small piece > design and build > test > showcasing the increment 1
 - <u>Sprint 2</u>: Another small piece > design and build > connect to increment 1 . > test> showcasing the increment 2
 - Sprint 3 > Sprint 4 > …
 - Final Product

Agile Model Example

- Customer/Project Manager point of view
- 1. Final Product
 - Tic-Tac-Toe playing robot
- 2. Divide in to intermediate working pieces/hardware (with due dates) which, combined together, lead to the final product



- "Sprint 1":_____
- "Sprint 2": ______
- "Sprint 3": _____

Class Schedule for Agile Model for Solution Implementation

- Sprint 0 (Week of Jan 16):
 - Start from "The Final Solution Product"
 - Divide the final product in to 4 working pieces
- Sprint 1: Jan 30 Feb 16 (increment 1)
 - Progress Presentation 1 (T) Feb 20
- Sprint 2: Feb 19 Mar 15 (increment 1 + increment2)
 - Progress Presentation 2 (T) Mar 19
- Sprint 3: Mar 18 Apr 5 (increment 1 + increment 2 + increment 3)
 - Progress Presentation 3 (T) Apr 9
- EECS Day



Team Activity for Agile Model of Solution Implementation

- Use the form (provided in the next page)
- Instruction
 - Take a customer's (or sponsor's) point of view
 - What intermediate working hardware piece do you want to see after the first 3 week? → Increment 1
 - What intermediate working hardware piece do you want to see after the next 3 week? → Increment 1 + Increment 2
 - What is the final product do you expected to see after the third
 3-week period? → Increment 1 + Increment 2 + Increment 3
- Fill the 3 boxes of sprints with the increments

Agile Workflow Form

